

# SCoREBOARD

## Billing Processes – H2 2022

Italian NSG

### Background

Since publication of the [Collateral Management Harmonisation Report](#) in December 2017, the Advisory Group on Market Infrastructures for Securities and Collateral (AMI-SeCo) has made a number of significant breakthroughs in its ambition to create a **Single Collateral Management Rulebook for Europe (SCoRE)**.

### What is SCoRE?

SCoRE defines common rules for managing collateral in Europe. These rules will replace the fragmented legacy standards, structural constraints and complex and diverse market practices that exist across Europe today. Implementation of SCoRE should remove operational impediments to the availability, usage and mobility of collateral. Market participants in AMI-SeCo have committed to implementing the SCoRE Rulebook, with the first set of rules due to be implemented by November 2023. Their implementation efforts are regularly monitored by AMI-SeCo which facilitates an active dialogue with market participants on issues related to the clearing and settlement of securities and to collateral management.

National stakeholder groups (NSGs) are coordination forums to support the implementation of the Single Collateral Management Rulebook for Europe. They have been established in the markets covered by the AMI-SeCo in order to support the implementation of the Single Collateral Management Rulebook for Europe (SCoRE).

The Single Collateral Management Rulebook for Europe (SCoRE) contains four Standards related to billing processes (published as the [SCoRE Standards for Billing Processes](#)). Implementation progress is monitored twice per year.

### Introduction

This summary report presents the results of the H2 2022 monitoring exercise conducted by the Italian NSG with the involvement among the following stakeholders:

- 1 CSD – Euronext Securities Milan (Monte Titoli S.p.A.)
- 7 Custodians

This report focuses on the milestones to be met by the time the survey was closed. In this monitoring exercise, participants were expected to have achieved all the milestones up to Milestone 8 inclusive “Internal testing Started for SCoRE” (with a deadline of 1 July 2022) as described in section 3 below.

Section 1 presents the key takeaways per Entity Type i.e. CSD, TPA, Custodian etc. Section 2 depicts the compliance status with the standards by each entity type. Section 3 focuses on the progress against the individual milestones and Section 4 provides concluding remarks.

## 1 Key takeaways

Analysis of the Billing Processes Standards in the Italian market has commenced.

Euronext Securities Milan has already implemented two Billing Standards; adaptation is required for Standard 1: ISO 20022 and Standard 4: Dates for Payments Fees. Some custodians have started their analysis for the implementation of Standard 1, which, as some have reiterated, is requested by Wave 2 (i.e. 2025).

Almost all of the reporting entities responded to the survey. This section presents the key findings of the survey for each entity type.

**Figure 1**  
**Summary of the monitoring exercise**

|  | <br>Response Rate | <br>Implementation Status  | Are all milestones 1 to 8 inclusive achieved? | Will the last milestone 13 be implemented on time (i.e. by 20 November 2023)? |
|---|--|--|---|---|
| <b>Custodians</b>   | 86%  | Implemented 28.5%<br>Implementation started 9.52%<br>Analysis started 23.8%<br>Analysis not started 9.52%<br>Non applicable standards 23.8%<br>Replies not submitted 4.76% | Average % of milestones achieved 45%          | % of custodians on time 57%   |
| <b>CSD - Euronext Securities Milan</b>  | Survey submitted   | Implemented 40%<br>Implementation started 40%<br>Analysis started 0%<br>Analysis not started 0%<br>Non applicable standards 20%<br>Replies not submitted 0%                | <b>No</b>                                     | <b>Yes</b>  |

## **CSD – Euronext Securities Milan**

The CSD confirmed the adoption of the SCoRE Standards by November 2023.

Euronext Securities Milan's adaptation activities are focusing on Standard 1: ISO 20022 and Standard 4: Dates for Payments Fees, while Standard 2: Billing Cycle and Standard 3: Cut-off Date) have already been fully implemented. The CSD clarified that for Wave 1 (i.e. November 2023) the ISO 20022 messaging standard will be available only to ECMS (for participants it will be available later).

## **Custodians**

High participation among custodians.

The majority of custodians have responded to the survey (86% response rate). Adaptations are required in relation to Standard 1: ISO 20022 Messaging while Standard 2 is already implemented by all the responding entities. Custodians confirmed that, according to the SCoRE report, Standards 3 and 4 do not apply.

Some custodians have started their analysis for the implementation of Standard 1 which is required only by Wave 2 (i.e. 2025).

## **NCB**

Banca d'Italia is on track to adopt the SCoRE Standards in November 2023

Banca d'Italia is on track to adopt the SCoRE Standards for Billing Processes for its collateral management activities by November 2023.

## 2 Compliance level with the standards

This section provides an overview of the current status of compliance with the billing processes standards. CSDs and TPAs are monitored on an individual basis and are assigned a colour-code status in accordance with the methodology outlined in Figure 2 below. Custodians are too many to represent individually. Thus the replies of custodians from the AMI-SeCo community participating in the monitoring are presented on an aggregated basis per market and assigned a percentage representing their compliance status.

**Figure 2**  
Standards implementation status as defined in the AMI-SeCo framework document



- The Standard has been implemented
- Implementation of the Standard is on schedule (based on the agreed milestones)
- Implementation is behind schedule (based on the agreed milestones)
- Implementation has not started

**Table 1**  
Compliance level with the standards by each entity type

| STANDARD                   | Custodians | CSD - Euronext Securities Milan |
|----------------------------|------------|---------------------------------|
| 1: ISO 20022 messaging     | 14%        | G                               |
| 2: Billing cycles          | 86%        | B                               |
| 3: Cut-off date            |            | B                               |
| 4: Dates for payments fees |            | G                               |

Notes:

- For CSDs and TPAs the colour-code reflects the current implementation status of each Standard in accordance with the methodology outlined in Box 1 above.
- For custodians the % indicates the percentage of custodians which have implemented standards / standards being under development and implementation.
- Percentages are calculated on the basis of expected respondents, i.e. number of entities monitored in the market.

### 3 Progress towards the milestones

This section tracks market stakeholders progress in implementing the Standards against the 13 set milestones identified by AMI-SeCo.

The milestones facilitate consistent implementation across markets (given the long-term efforts that are needed) and avoids issues remaining undetected until the deadline of 20 November 2023 to achieve compliance and implementation of the standards.

**Table 2**  
Milestones identified by AMI-SeCo

| Milestone | Description  | Date       |
|-----------|--|------------|
| M1        | <b>Analysis Started:</b> Have you commenced an in-depth analysis of all applicable SCoRE Standards in order to identify and document all the changes required to internal processes and procedures in order to comply with the SCoRE Standards?  | 30/06/2020 |
| M2        | <b>Initial Communication:</b> Has initial high-level communication with external stakeholders on the changes introduced by SCoRE commenced?  | 01/03/2021 |
| M3        | <b>Analysis Completed:</b> Have you completed an in-depth analysis of all applicable SCoRE Standards?  | 31/07/2021 |
| M4        | <b>Documentation Completed:</b> Have you documented all the internal processes and procedures which need to be adapted in order to comply with the SCoRE Standards?  | 31/12/2021 |
| M5        | <b>Detailed External Communication:</b> Has detailed communication started regarding (i) upcoming changes in business processes, (ii) messaging formats and usage guidelines (in the case of new messages based on non-registered latest drafts by SWIFT) and (iii) planned testing activities been provided to users? | 31/12/2021 |
| M6        | <b>SCoRE Adaptation Started:</b> Have you started to adapt/develop the processes and procedures in order to comply with the SCoRE Standards?   | 01/01/2022 |
| M7        | <b>SCoRE Adaptation Complete:</b> Have you completed the necessary adaptations/developments for the processes and procedures in order to comply with the SCoRE Standards?  | 30/06/2022 |
| M8        | <b>Internal Testing Started for SCoRE:</b> Have you started to test the changes to your internal processes and procedures which have been introduced in order to comply with the SCoRE Standards?  | 01/07/2022 |
| M9        | <b>Internal Testing Complete for SCoRE:</b> Have you completed the necessary internal testing?   | 02/12/2022 |
| M10       | <b>External Testing Started for SCoRE:</b> Are you in a position to test the changes introduced in order to comply with the SCoRE Standards with your user community (i.e. CSD participants / Collateral Givers and Collateral Takers in the context of the Standards applicable to TPAs)?                             | 20/03/2023 |
| M11       | <b>Final External Communication on SCoRE:</b> has final communication to users been provided (i.e. updated user guide to reflect the changes implemented, final message usage guidelines for A2A communication) related to the SCoRE Standards?  | 01/04/2023 |
| M12       | <b>External Testing Completed for SCoRE:</b> Is the testing of the changes introduced in order to comply with the SCoRE Standards with your user community completed (i.e. CSD participants / Collateral Givers and Collateral Takers in the context of the Standards applicable to TPAs)?                             | 13/10/2023 |
| M13       | <b>SCoRE Standards Implemented:</b> have the SCoRE Standards been implemented?   | 20/11/2023 |

The current H2 2022 monitoring exercise focuses on milestones 1 to 8 given that Milestone 8 inclusive “Internal testing Started for SCoRE” (with a deadline of 1 July 2022) was meant to have been achieved by the time the survey closed.

In each survey round, all the entities are asked to confirm (on a yes/no basis) whether the milestones will be met by the set milestones dates. If it is not the case, they are also asked the expected date for when the milestone will be reached.

For the milestones which had to be achieved by the time the survey closed: the blue colour code is assigned to those milestones that have been successfully achieved. Milestones that will only be achieved later than their set deadline are assigned a yellow status with indication of the likely date of achievement.

For the milestones that are only due to be achieved after the current reporting cycle: the green colour code indicates that the entity anticipates achieving that future milestone on time. A yellow status indicates that the milestone is foreseen to be met later than the set milestone date. In this case, the date of achievement anticipated is also indicated in the table.

**Table 3**  
Expectation of achieving the milestones at the set dates

|                               | Custodians | CSD - Euronext Securities Milan |
|-------------------------------|------------|---------------------------------|
| Milestone 1<br>June 2020      | 71%        | Yes                             |
| Milestone 2<br>March 2021     | 71%        | Yes                             |
| Milestone 3<br>July 2021      | 43%        | Yes                             |
| Milestone 4<br>December 2021  | 57%        | Yes                             |
| Milestone 5<br>December 2021  | 29%        | Yes                             |
| Milestone 6<br>January 2022   | 29%        | Yes                             |
| Milestone 7<br>June 2022      | 29%        | 02/23                           |
| Milestone 8<br>July 2022      | 29%        | 02/23                           |
| Milestone 9<br>December 2022  | 43%        | 06/23                           |
| Milestone 10<br>March 2023    | 43%        | 06/23                           |
| Milestone 11<br>April 2023    | 43%        | Yes                             |
| Milestone 12<br>October 2023  | 57%        | 10/23                           |
| Milestone 13<br>November 2023 | 57%        | Yes                             |

## 4 Concluding remarks

Regarding Euronext Securities Milan's planning, a delay was reported for the Milestone 7 (Adaptation completed) and Milestone 8 (Internal testing started), given that the final guideline of message camt.077 was available late (October 2022). The software adaptation is expected to be completed by February 2023.

Regarding the future milestones, those related to external testing activities have also been postponed: testing will start in June 2023 (instead of March 2023) and it will end by October 2023. The go-live is confirmed by November 2023.

As for custodians, the low rate of compliance is due to the fact that implementation of the ISO 20022 standard is not requested until Wave 2 (i.e. 2025).

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For specific terminology please refer to the [ECB glossary](#) (available in English only).