Treasury Operations - Transformation

Date: 5\textsuperscript{th} December 2019
Presented by: Cathal Feeney
About us

• AIB is a financial services group operating predominantly in the Republic of Ireland. We provide a comprehensive range of services to retail, business and corporate customers, and hold market-leading positions in key segments in the Republic of Ireland.

• AIB also operates in Great Britain, as Allied Irish Bank (GB), and in Northern Ireland, under the trading name of First Trust Bank (currently being rebranded as AIB).

• Our purpose, as a financial institution, is to back our customers to achieve their dreams and ambitions.
Organisational Structure: Treasury Services

- Head of Treasury Operations
  - Operations Manager
    - Fixed Income/Securities
    - Derivatives
    - Funding & Liquidity
    - FX & Money Market
    - Project Calypso
Treasury Transformation

Multi-Year Programme:

- **2017**
  - Release 1: Structured Products, Futures, Call & Margin

- **2018**
  - Release 2: Foreign Exchange & FX Options

- **2019**
  - Release 3: Derivatives and Fixed Income
Treasury Platform Transformation

**Project Phases**

**Design Phase**
- Design Workshops
- Solution Design Documents

**Testing Phase**
- Unit Testing
- System Interface Testing
- User Acceptance Testing

**Business Readiness**
- Knowledge Sharing Workshops
- Procedures
- Decommissioning
Treasury Platform Transformation

Migration

- Transfer of Transaction, Position and Static Data
- End to End Testing
- Dress Reharsals
- Migration Weekends

What went well:
- Continue Doing

What didn’t go well:
- Stop Doing

Improvement Areas:
- Start Doing
Treasury Platform Transformation

Pre-Transformation System Architecture
Treasury Platform Transformation

Post-Transformation System Architecture
Treasury Transformation

Benefits and Lessons Learned

Operational Efficiency  System Architecture  Technology  People
Treasury Transformation

Continuing the Transformation Journey

Calypso
- Continuous Delivery
- Lean and Six Sigma
- Calypso Upgrades

Dovetail
- New Payments Engine
- Simplification
- Resilience

Liquidity Management
- Real Time Liquidity Automation
- Reporting Functionality
Thank you