

Discussion of:

*"Communication and Decision-making by Central Bank Committees:  
Different Strategies, Same Effectiveness?"*

*by*

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Disclaimer: The views expressed are those of the speaker and not of the BIS.

# 1 What the paper does ...

- Two main questions:
  - Do communication strategies differ across ECB, Fed and BoE?
  - Do markets anticipate policy decisions better?
- Focus is on verbal remarks of senior CB officials
- Considers 3 different strategies (decision making type × speech type):
  - ECB: Collegial × Collegial
  - Fed: Collegial × Individualistic
  - BoE: Individualistic × Collegial

## 2 What the paper finds ...

- Heads of CBs talk more; more talk around policy changes
- Increased dispersion of views around policy changes/turning points
- Consistency with policy change: ECB - 88%; Fed - 84%; BoE - 78%
- $\Delta$ 1-mth rate on policy days: ECB - 3.6 bps; Fed - 5.6 bps; BoE - 6.0 bps
- Marginal impact on asset prices also varies:
  - Policy: ECB, Fed - across yield curve; BoE - ST rates
  - Economy: Fed - across yield curve; ECB - ST rates

### 3 Overall, this is a nice paper!

- Important subject
  - Good communication aids transparency, accountability and credibility
- Challenging
  - How do we measure communication and its impact?
- Very focused and thorough empirical analysis
- Broadly speaking, compelling and intuitive results
- However, some points to consider ...

## 4 What's missing? Publications!

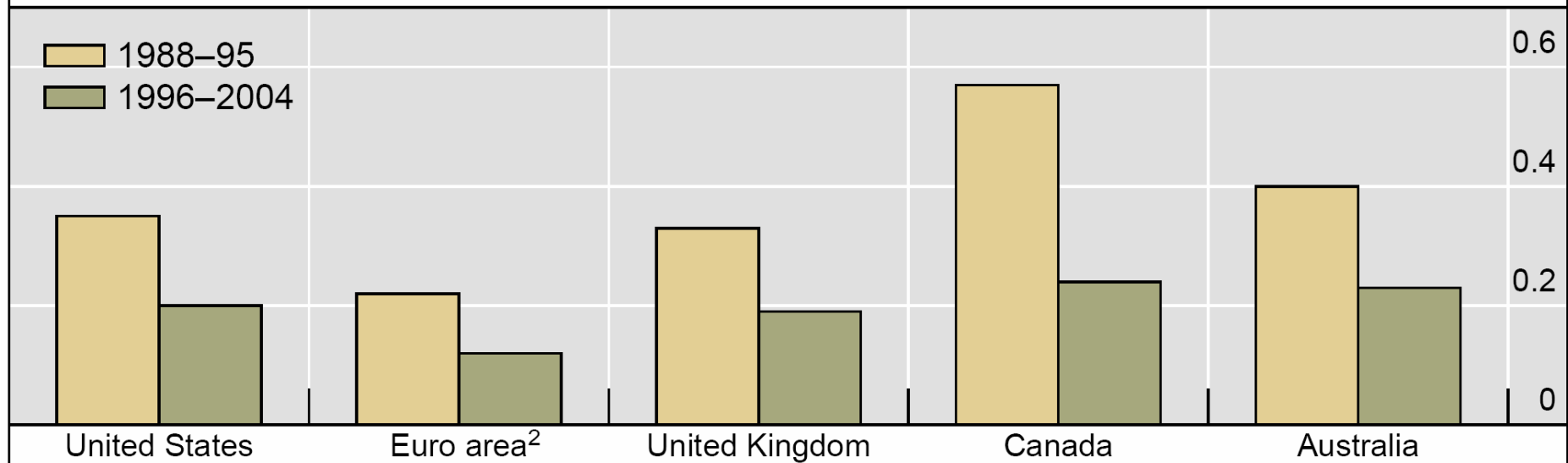
- Publications have undergone major changes since advent of IT
  - Fracasso et al. ("How do central banks write?") find significant diversity across CB inflation reports
- Need to assess complete communication package
- Publications can have a large impact on markets
  - e.g. Beige Book, March 9: "pricing power"
    - 10-year Treasury rose 13 bps
  - e.g. March FOMC minutes, April 12: "no need for larger rate hikes"
    - 10-year Treasury fell 8 bps

## 5 Predictability of policy rates

- Results based on daily change in 1-month rates
  - Mean surprise (Table 5C): ECB - 3.6 bps; Fed - 5.6 bps; BoE - 6.0 bps
  - BoE-ECB is statistically significant, but is it economically important??
- "Collegial" decision making means that view of Chairman/President is (likely) a sufficient statistic
  - Results highlight more the nature of decision-making process (rather than communication)
- Paper claims that "high predictability of decisions ... is a necessary condition for successful and effective communication"

- Herein lies a puzzle:
  - Why don't more CBs publish projections of future interest rates??
- We want to know CB reaction function (and its forecasts of key variables)
  - not just the knowledge of next policy decision
- Longer run perspective: policy decisions have become more predictable at various central banks in past 10 years (Graph)

## Market forecast errors of monetary policy<sup>1</sup>



<sup>1</sup> Absolute value of 90-day futures interest rates (first month of quarter) minus three-month interest rate (last month of quarter) subsequently prevailing in the corresponding period. <sup>2</sup> Prior to 1999 (and only from 1990), Germany.

Sources: Bloomberg; national data.

Graph IV.10

## 6 Impact on asset prices

- Paper examines marginal effect of communication dummies on returns
  - Mean effect on yields (Table 6): mixed results, about 1–2 bps max
  - Method measures mean difference from average effect of "neutral" inclination/forecast
    - \* What is the absolute effect??
- How is other information accounted for?
  - Other CB information: speeches may have a larger impact *only* because other sources are less informative
  - Impact of communication is likely to be state-dependent

- What about the ultimate objectives of the CB?
  - Larger impact -> better inflation and output stabilisation?
  - Larger impact -> better or worse for financial stability?

## 7 More broadly, some challenges ...

- How best to get the intended message across?
  - Publication of "bias" with FOMC policy decision starting in mid-1999
  - "Balance of risks" starting in Feb 2000
- Difficulties in describing all contingencies
  - e.g., in Euro area, "upside risks to inflation" to "growth slowdown"
  - e.g., in US, "measured pace" to "upside inflation risks"
- What (and how much) information to release?

- Decision-making processes and communication policy reflect institutional history, political situation, etc.
  - CBs don't release all information: clarity versus noise
- How do we jointly model communication and interest rate setting?
  - Must take account of imperfect and differential information
  - E.g., differential information with noisy private and public signals (Amato, Morris and Shin)