We have received many comments and draft suggestions from several members of the Committee based on the 2nd March version of the Report. When suggestions involved a point of substance, a note on the right-hand side of the page either reports them, or indicates that the suggestion has been incorporated in the text. Other suggestions were directly incorporated in the main text, or not followed because they did not apply any longer owing to a major redraft or change in the original version.

G.D. Baer and T. Padoa-Schioppa
This report has been prepared in response to the mandate of the European Council "to study and propose concrete stages leading towards economic and monetary union".
Foreword

At its meeting in Hanover on 27th-28th June 1988 the European Council recalled "that, in adopting the Single Act, the Member States of the Community confirmed the objective of progressive realisation of economic and monetary union". The Heads of State and Government therefore decided to examine at the European Council meeting in Madrid in June 1989 the means of achieving this union. To that end they decided to entrust to a Committee, chaired by Mr. Jacques Delors, President of the European Commission, "the task of studying and proposing concrete stages leading towards this union".

In response to this request by the Heads of State and Government, the Committee has the honour to submit the attached Report. The ideas expressed and the proposals contained in the Report are given on the personal responsibility of the members of the Committee.
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I. Past and present developments in economic and monetary integration in the Community

1. The objective of economic and monetary union

1. Efforts in the Community to progress towards full economic and monetary integration began in earnest as the Bretton Woods system was breaking up. The Werner Report on the realisation by stages of economic and monetary union was drawn up in 1970. This initiative took place against the background of the major achievements by the Community in the 1960s: the completion of the transition period leading to customs union, the setting up of the common agricultural policy and the creation of a system of own resources. The Werner Report presented a first attempt to define and set out a plan for the attainment of economic and monetary union. In March 1971, following the Werner Report, member states expressed "their political will to establish an economic and monetary union".

2. Several important moves followed the conclusion of 1971: in 1972 the "Snake" was created; in 1973 the European Monetary Co-operation Fund (EMCF) was set up; and in 1974 the Council Decision on the attainment of a high degree of convergence in the Community and the Directive on stability, growth and full employment were adopted. Yet, by the mid-1970s the process of integration lost momentum under the pressure from the divergent policy reactions to the economic shocks occurring at the time.

3. In 1979 the process of monetary integration was relaunched with the creation of the European Monetary System (EMS) and the ECU. The success of the EMS in promoting its objectives of internal and external monetary stability contributed in recent years to further progress, as reflected in the adoption, in 1985, of the internal market programme and the signing of the Single European Act.

(Para. 3) Pühl suggests to write ECU instead of ecu.
2. The European Monetary System and the ECU

4. The European Monetary System was created by a Resolution of the European Council followed by a Decision of the Council of Ministers and an Agreement between the participating central banks.

5. Within the framework of the EMS the participants in the Exchange Rate Mechanism (ERM) have succeeded in creating a zone of increasing monetary stability while gradually relaxing capital controls. The exchange rate constraint has greatly helped the participating countries with relatively high rates of inflation in gearing their monetary policy towards the objective of price stability, thereby laying the foundations for both a converging price performance at a low rate of inflation and the attainment of a high degree of exchange rate stability. This, in turn, has promoted a moderation in cost increases in many countries and led to an improvement in the overall economic performance. Moreover, the reduced uncertainty about exchange rate developments and the fact that the parities of the participating currencies were not allowed to depart significantly from the fundamental economic factors have [facilitated intra-European trade at times of severe economic difficulties and high unemployment].

The EMS has served as the focal point for improved monetary policy co-ordination and provided a basis for multilateral surveillance within the Community. Its success is in part attributable to the willingness of countries to opt for a strong currency policy stance, but also to the flexible and pragmatic way in which the System has been managed especially by the increasingly close co-operation among central banks. [The System has also benefited from the role assumed by the Deutsche Mark as an "anchor" for participants' monetary and intervention policies.] The EMS has evolved in response to changes in the economic and financial environment and on two occasions (Palermo 1986 and Basle/Wyborg 1987) its mechanism has been amended and improved.

[At the same time, the EMS has also suffered from a number of weaknesses. The lack of convergence of fiscal policies as reflected in large and persistent budget deficits in certain countries has remained a source of tensions and has put a disproportionate burden on monetary policy. Moreover, a number of Community countries have not yet joined the exchange rate mechanism and one participant adheres to a wider fluctuation

(Para. 5, 1st sub-para.) Pohl suggests to replace wording in brackets by: protected intra-European trade against excessive exchange rate volatility.

(Para. 5, 2nd sub-para.) Sentence between brackets suggested by Pohl.

(Para. 5, 3rd sub-para.) Whole sub-para., slightly amended, is suggested by Pohl.
margins. The transition to the second stage of the EMS, as foreseen by the Resolution of the European Council adopted in 1978, has not been accomplished.]

6. An important element in the launching of the European Monetary System was the creation of the ecu. In establishing the EMS, the European Council declared in 1978 that "a European currency unit (ecu) will be at the centre of the EMS". Apart from being used as the numeraire of the exchange rate mechanism and as a denominator for operations in both the intervention and credit mechanisms, the ecu serves primarily as a reserve asset and a means of settlement for EMS central banks. Although it is an integral part of the EMS, the ecu has for a number of reasons played only a limited role in the operating mechanisms of the EMS. [One reason is that compulsory intervention and the build-up of intervention balances to be settled in ecu has remained rather limited as central banks had increasingly recourse to intra-marginal intervention involving the use of partner currencies.]

By contrast, the ecu has gained considerable popularity in the market place, where its use as a denominator for financial transactions has spread significantly. In international banking the ecu is at present the sixth most important unit of denomination and ranks fifth in international bond issues, with a 6% market share. A wide set of ecu instruments is now available for investors, both at the short and the long end of the market. Moreover, the creation of an ecu clearing system, in which more than thirty commercial banks now participate, has contributed to the development and the liquidity of the ecu market.

The expansion of financial market activity in ecu reflects in part a growing issue of ecu-denominated debt instruments by Community institutions and public sector authorities of some member countries, but also the ecu's attractiveness as a means of portfolio diversification and as a hedge against currency risks. However, as discussed in the Annex to this Report the evolution of the ecu market has been rather uneven. International banking business and new ecu Euro-bond issues grew vigorously in the first half of this decade, but have moderated since then. The lion's share of banking business represents interbank transactions whereas direct business with non-banks has remained relatively small and appears to have been driven primarily by officially encouraged borrowing demand in a few
countries. Moreover, ecu-denominated deposits by the non-bank sector have stagnated since 1985, suggesting that the ecu's appeal as a near money substitute and store of liquidity is modest. In addition, in the non-financial sphere the use of the ecu for the invoicing and settlement of commercial transactions has remained limited, covering at present only about 1% of the Community countries' external trade.

3. The Single European Act and the internal market programme

7. In January 1985 the Commission proposed to realise the objective of a market without internal frontiers by 1993. The essence of the measures for the removal of physical, technical and fiscal barriers was set out in a White Paper, which specified the precise programme, timetable and methods for creating a unified economic area in which persons, goods, services and capital will be able to move freely. This objective, together with the necessary legal provisions, was embodied in December 1985 in the Single European Act.

8. The Single European Act marked the first significant revision of the Treaty of Rome. It introduced three important changes in the Community's strategy for advancing in the integration process. Firstly, it greatly simplified the requirements of harmonising national law by limiting harmonisation to the essential standards and by systematic adoption of mutual recognition of national norms and regulations. Secondly, it established a faster, more efficient and more democratic decision-making process by extending the scope of qualified majority voting and by giving the European Parliament a greater role in the legislative process. Thirdly, it reaffirmed the need to strengthen the Community's economic and social cohesion, to enhance the Community's monetary capacity in the perspective of economic and monetary union, to reinforce the Community's scientific and technological basis, to harmonise working conditions with respect to health and safety standards, to promote the dialogue between management and labour and to initiate action to protect the environment.

9. Considerable progress has been made over the last three years in implementing the internal market programme. In December 1988 the European Council, meeting in Rhodes, noted that "at the halfway stage towards the
deadline of December 1992, half of the legislative programme necessary for the establishment of the large market is already nearly complete and underlined "the irreversible nature of the movement towards a Europe without internal frontiers". There is, indeed, widespread evidence that the objective of a single market enjoys broad support by consumers and producers and that their economic decisions are increasingly influenced by the prospects of 1992. The anticipation of a market without internal frontiers has generated a new dynamism and has contributed to the recent acceleration of economic growth in the Community.

4. Problems and perspectives

10. The implementation of the single market will link national economies much more closely together and significantly increase the degree of economic integration within the Community. This development will offer considerable opportunities for economic advancement because a unified enlarged economic space will greatly increase the freedom of choice of market participants, raise their purchasing power and generate considerable possibilities for exploiting economies of scale and comparative advantages. However, for these opportunities to be fully exploited, a significant structural adjustment is likely to be required. Both private market participants and policy makers will have to adapt their behaviour to changes in legislation and the emergence of a new economic setting.

11. While the Community has made important progress in its process of integration in recent years, it has to be recognised that this process has been uneven and that there is a need for greater convergence in economic performance. Although there has been a distinct downward trend in the movement of both consumer prices and unit labour costs, the dispersion of inflation rates is still considerable. At the same time, despite efforts towards budgetary consolidation in several member countries, budgetary positions continue to deviate considerably throughout the Community and external imbalances have accentuated markedly in the recent past. The existence of these imbalances not only points to areas where economic performances have to be made more convergent, it also indicates that under present circumstances the use of the exchange rate as an instrument of adjustment could not yet be abandoned.

Doyle: referring to the previous draft of the Report, attaches importance to the discussion of regional policy issues presented in that draft; his suggestion summarising the regional aspects is as follows: While the changes which will be brought about by EMU offer immense opportunities for economic advancement, it will be essential, in order to ensure the development of a more balanced economic structure throughout the Community, that Community regional and structural policies be enhanced and that there be a regional dimension to all economic policies. This thought is essentially expressed in para. 32, 1st sub-para.
12. As economic interdependence increases, the room for independent policy manoeuvre will decrease. Freedom of capital movements and integrated financial markets would quickly translate incompatible national policies into exchange rate tensions and put an increasing and undue burden on monetary policy, if exchange rate realignments or recourse to safeguard clauses were to be avoided. The integration process thus requires more intensive and effective policy co-ordination, not only in the monetary field but also in all areas of national economic management affecting aggregate demand, prices and costs of production. In particular, at the macro-economic policy level further efforts are required. In the monetary field the weaknesses of the EMS, referred to above, continue to exist. Outside the EMS, policy co-ordination remains largely perfunctory, and especially in the area of fiscal policy the 1974 Decision on economic convergence has not succeeded in establishing an effective foundation for policy co-ordination. To some extent the pressure for mutually consistent macro-economic policies has so far been lessened by the existence of capital controls in some countries and the segmentation of markets through various types of non-tariff barriers. But full mobility of capital will become effective in 1990 and as the internal market programme is being implemented each country will be less and less shielded from developments elsewhere in the Community and the attainment of national economic objectives will become more dependent upon a co-operative approach to policy-making.

13. The success of the internal market programme will hinge on the Community's ability to eliminate the current imbalances and, thereby, on its capacity to strengthen the co-ordination of its member countries' economic policies. In their decision-making national authorities are frequently faced with many pressures and institutional constraints and even best efforts to choose a course of action mindful of international repercussions are likely to fail at certain times. [While voluntary co-operation should be relied upon as much as possible to arrive at increasingly convergent national policies, this taking account of divergent constitutional situations in member countries, there is also likely to be a need for more binding procedures.]

(Para. 13) Wording between brackets suggested by Pohl.
14. Economic and monetary union has been an objective of the Community since 1971 and was confirmed by the European Council at its meeting on 27th-28th June 1988 in Hanover when this Committee was set up. The implementation of a market without internal frontiers constitutes an important step in the direction of economic and monetary union, but it does not lead by itself to the attainment of this final objective. As will be discussed in the following parts of this Report, economic and monetary union requires additional and far-reaching steps in all areas of economic policy-making.

In accordance with its mandate, the Committee has focused its attention on the question of how to achieve economic and monetary union. It has not considered its task to enquire whether economic and monetary union is desirable or which advantages could be expected from it. Therefore, requirements and implications of economic and monetary union are discussed not in the light of a cost-benefit analysis, but as part of an investigation of the conditions under which such an union would be viable and successful.

In order to be able to set out such an approach it is essential to define clearly the final objective. For this reason, the following part of this Report examines the principal features and implications of an economic and monetary union. The subsequent part then presents a pragmatic step-by-step approach which could lead in three stages to the final objective.
II. The final stage of economic and monetary union

1. General considerations

15. Economic and monetary union in Europe would imply complete freedom of movement for persons, goods, services and capital, as well as irrevocably fixed exchange rates between national currencies or a single currency. This, in turn, would presuppose a high degree of integration and require a common monetary policy and consistent economic policies. These policies should be geared towards price stability, balanced growth and converging standards of living, high employment and external equilibrium. Economic and monetary union would represent the final result of the process of progressive economic integration in Europe.

16. Even after attaining economic and monetary union, the Community would continue to consist of independent nations with differing economic characteristics, traditions, social customs and languages. The existence and preservation of this plurality would necessitate that a degree of autonomy in economic decision-making continued to rest with individual member countries and that a balance were struck between national and Community competences. For this reason it would not be possible simply to follow the example of existing federal states; it would be necessary to develop an innovative and unique approach.

17. The Treaty of Rome, as amended by the Single European Act, provides the legal foundation for many of the necessary steps towards economic integration, but does not suffice for the creation of an economic and monetary union. The realisation of this objective would call for new arrangements which could only be established on the basis of a new Treaty and consequent changes in national legislations. The Treaty would lay down the functional and institutional arrangements, as well as provisions governing their step-by-step implementation.

(Para. 17) Leigh-Pemberton suggests to shift this para. 17 to the end of Part II; in his view the final sentence of para. 17 deserves a fuller treatment.

18. Taking into account what is already provided for in the EC Treaties, the need for a transfer of decision-making power from member states to the Community as a whole would arise primarily in the fields of

(Para. 18) Leigh-Pemberton suggests that para. 18 could be omitted.
monetary policy and macro-economic management. A monetary union would require a single monetary policy and the responsibility for the formulation of this policy would consequently have to be vested in one decision-making body. In the economic field a wide range of decisions would remain the preserve of national and local authorities. However, given the impact that they might have on the overall domestic and external economic situation of the Community and their implications for the conduct of a common monetary policy, such decisions would have to be placed within an agreed macro-economic framework and be subject to binding rules which would [enable the Community to determine an overall policy stance,] avoid major differences between individual member countries in public sector borrowing requirements and put binding constraints on the financing of budget deficits.

19. An essential element in defining the appropriate balance of power within the Community would be the strict adherence to the constitutional "principle of subsidiarity", according to which the functions of higher levels of government should be as limited as possible and should be only subsidiary to those of lower levels. Thus, the attribution of competences to the Community would have to be confined to those areas in which collective decision-making was necessary, whereas all policy functions which could be carried out at national (and local) levels without adverse repercussions on the cohesion and functioning of the economic and monetary union would have to remain within the competence of the member countries.

20. The Committee feels that concrete proposals leading to economic and monetary union can only be made if there is a clear understanding and acceptance of the implications and requirements of the final objective, and if due account is taken of past experiences and developments with economic and monetary integration in the Community. Economic union and monetary union are closely intertwined, form two integral parts of a single whole and would therefore have to be implemented in parallel. It is for reasons of expositional clarity that the following sections look separately at the principal features defining an economic and a monetary union. This description begins with the concept of a monetary union, chiefly because an economic union can be circumscribed more clearly and specifically once the main elements of a monetary union have been identified.
2. The principal features of monetary union

21. A monetary union describes a single currency area in which policies are managed jointly with a view to attaining common macro-economic objectives. As already stated in the 1970 Werner Report, there are three necessary conditions for a monetary union:

- the assurance of total and irreversible convertibility of currencies;
- the complete liberalisation of capital transactions and full integration of banking and other financial markets; and
- the elimination of margins of fluctuation and the irrevocable locking of exchange rate parities.

The first two of these requirements have already been met, or will be with the completion of the internal market programme. The single most important condition for a monetary union would, however, be accomplished only when the decisive step was taken to lock exchange rates irrevocably.

As a result of this step, national currencies would become increasingly close substitutes and their interest rates would tend to converge. However, the pace with which these developments took place would depend critically on the extent to which firms, households, labour unions and other economic agents were convinced that the decision to lock exchange rates would not be reversed. Initially, the continuing existence of national currencies might leave doubts about the commitment to unchangeable exchange rate parities and could engender market perceptions of differences between individual currencies' quality and standing. Both coherent monetary management and convincing evidence of an effective co-ordination of non-monetary policies would be crucial in dispelling such doubts over time.

22. The three above-mentioned requirements are necessary for the establishment of a single currency area, but their implementation would not necessarily mark the end of the process of monetary unification in the Community. The adoption of a single currency, while not strictly necessary for the creation of a monetary union, might be seen - for economic as well as psychological and political reasons - as a natural and desirable further

(Para. 22) Leigh-Pemberton would prefer the introduction of a single currency as soon as possible after the locking.

(Para. 22) Ciampi recalls that the formulation "the ecu should develop ..." instead of "the ecu has the potential to develop ..." had been adopted at the February meeting.
development of the monetary union. A single currency would clearly demonstrate the irreversibility of the move to monetary union, considerably facilitate the monetary management of the Community and have a much greater weight relative to other major currencies than any individual Community currency. [In this connection, it would be desirable to endorse the idea that the ecu has the potential to develop into the future currency of the Community and an official declaration to this effect should be made at the time of the decision to draw up a new Treaty. This would imply that the present basket ecu is replaced by a new abstract ecu at the time of transition to the common currency. The transition would have to be made without discontinuity between the present ecu and the future single currency: any debt contracted in ecus before the introduction of the single currency would have to be payable at face value in ecus if, at maturity, the transition to the single currency had been made. The replacement of national currencies by a single currency would take a certain time and require that economic agents had become sufficiently acquainted with the ecu and that its use in commercial and financial transactions had spread.]

23. The establishment of a monetary union would have far-reaching implications for the formulation and execution of monetary policy in the Community. Once permanently fixed exchange rates had been adopted, but national currencies continued to exist in an environment of free and fully integrated capital and money markets there would be a need for a single monetary policy, to be carried out through new operational procedures and not simply through the co-ordination of as many national monetary policies as there were currencies participating in the union. This, in turn, would require the attribution of responsibility for monetary policy to a new institution, the European System of Central Banks (the principal features of which are outlined in Section 4 below), in which centralised and collective decisions on the supply of money and credit in the Community would be taken.

This shift from national monetary policies to a single monetary policy is an inescapable consequence of entering a monetary union and would mark one of the principal institutional changes required by economic and monetary union. [In practice, however, the incision would not be so deep, but rather would represent the completion of a progressively intensified co-ordination of national monetary policies, which had in many respects

(Para. 22) Alternative text proposed by Pöh: It is probably too early for a decision that the present ecu should develop into the future currency of the Community. The present basket ecu assumes the existence of its component currencies. Their disappearance would by definition also mean that the existing ecu would have to be replaced by a new abstract ecu at the time of transition to the common currency. In any case the transition would have to be made without discontinuity from the existing basket ecu if it were so decided. Adequate time would be required for economic agents to become acquainted with the new ecu and its characteristics.

(Para. 23, 2nd sub-para.) Alternative text proposed by Pöh: Although a progressively intensified co-ordination of national monetary policies would in many respects have prepared the move to a single monetary
policy, the implication of such a move would be far-reaching. Together with the permanent fixing of exchange rates it would deprive individual countries of the principal instrument available to correct economic imbalances and act independently in pursuit of national objectives, especially price stability. This loss would be most intensely felt by those countries that had retained some room for manoeuvre to pursue stability objectives under the less binding EMS rules.
already foreshadowed the move to a single monetary policy in the Community.

Even prior to the decision to fix exchange rates permanently, the liberalization of capital movements and financial market integration will create a situation in which the co-ordination of monetary policy will have to strengthen progressively. Once every banking institution in the Community is free to accept deposits from, and to grant loans to, any customer in the Community and in any of the national currencies, the large degree of territorial coincidence between the national central banks' area of jurisdiction, the area in which their currency is used and the area in which "their" banking system operates will be lost and the effectiveness of national monetary policies will become increasingly dependent upon co-operation among central banks. Indeed, the growing co-ordination of monetary policies will make a positive contribution to financial market integration and will help central banks to gain the experience that is necessary for moving to a single monetary policy.

24. In summary, the realisation of a monetary union would mean that in a situation of free capital movements and full financial integration the exchange rates between Community currencies would be irreversibly fixed. This would create a monetary union in which all national currencies became increasingly close substitutes for each other and might eventually be replaced by [the ecu as the] sole Community currency. The transition from a situation of fixed but adjustable exchange rates to a system of permanently locked parities would imply a fundamental change in the economic as well as the monetary management of the Community. National monetary policies would have to give way to a single monetary policy for the Community as a whole, formulated and executed jointly in the context of a European System of Central Banks. At the same time, a single currency area would imply the abandonment of the exchange rate as an instrument of adjustment of imbalances among Community countries and would therefore require, in parallel to the process of monetary integration, effective measures to enforce policies in non-monetary areas.

(Para. 24) Pohl suggests to omit reference to the ecu.
3. The principal features of economic union

25. Economic union - in coexistence with a monetary union - combines the characteristics of an unrestricted common market with a set of rules which are indispensable for its proper working. In this sense economic union can be described in terms of four basic elements:

- the single market within which persons, goods, services, and capital can move freely;
- competition policy and other measures aimed at strengthening market mechanisms;
- common policies aimed at structural and regional development; and
- macro-economic policy co-ordination, including binding rules for budgetary policies.

In identifying the content and limits of specific rules and arrangements defining an economic union, the Community should be guided by two considerations.

Firstly, the economic union should be inspired by the same market-oriented economy principles that constitute the foundation of the economic order of its member countries. Differences in policy choices may exist between member countries or - within the same country - in different periods. However, beyond such differences, a distinctive common feature of economic systems in Europe is the combination of a large degree of freedom for market behaviour and private economic initiative with public intervention in the provision of certain social services and public goods.

Secondly, an appropriate balance between the economic and the monetary components should be ensured for the union to be viable. This would be essential because of the close interactions between economic and monetary developments and policies. A coherent set of economic policies at the Community and national levels would be necessary to maintain permanently fixed exchange rates between Community currencies; and, conversely, a common monetary policy in support of a single currency area would be necessary for the Community to develop into an economic union.

26. The measures aimed at creating the single market are to a large extent envisaged in the Treaty of Rome and the Single European Act. With
The text also assumes partial harmonisation of national tax treatment, but nowhere in the text is there firm support for the idea that tax authority should be (partly, largely, in good part?) vested with the Community (i.e. a future European Parliament), as part of the needed degree of uniformity of fiscal policy, and in response to the need for built-in redistribution mechanisms to deal with the effects of regional imbalances (in place of otherwise unavoidable large-scale demands for fiscal transfers).

Leigh-Pemberton suggests redraft to make clear that a common monetary policy and a single currency are not necessary for economic union, though they may be desirable; he also suggests that para. 26 could be expanded to give greater detail on a "soft" union which goes beyond the single market as described here.
their implementation, by 1992, all barriers which tend to separate markets along national borders will be eliminated. In particular, all technical and regulatory obstacles will be removed, norms will be harmonised or mutually recognised, and certain common minimum standards governing social policy and consumer and environmental protection will be agreed. Moreover, differences in national tax treatment may have to be reduced to avoid severe distortion in the competitiveness of industries operating in different countries of the Community.

The creation of a single market will impart strong impulses to economic growth and increase economic welfare through both a further specialisation in line with countries' and regions' comparative advantages and the exploitation of economies of scale in production, research and marketing. These gains will materialize as the resident in the enlarged market without internal frontiers respond to price, wage and interest rate movements, which, transmitted throughout the Community, will provide important incentives for better allocation of factors of production and for a more efficient use of economic resources. There is no doubt that this process will stimulate economic activity and employment in the Community as a whole, and will generate greater economic freedom and increased trade in goods and services.

27. The creation of a single currency area would further enhance the advantages of an enlarged economic space because it would remove intra-Community exchange rate uncertainties and lower transactions costs, eliminate the possibility of movements of exchange rates warranted by fundamental factors, contribute in the longer run to the evolution of a more homogeneous economic structure in the Community and reduce the susceptibility of the Community to external shocks.

At the same time, however, exchange rate adjustments would no longer be available as an instrument to correct economic imbalances within the Community. Such imbalances might arise because the process of adjustment and restructuring set in motion by the removal of physical, technical and fiscal barriers is unlikely to run smoothly or always produce satisfactory results within reasonable periods of time. Imbalances might also emanate from labour and other cost developments in one member country, external shocks with differing repercussions on individual economies, or divergent economic policies pursued at national levels.
With parities irrevocably fixed, foreign exchange markets would cease to provide a source of pressure for national policy corrections when national economic disequilibria developed and persisted. Moreover, the statistical measurement and the interpretation of economic imbalances might become more difficult because in a fully integrated market balance-of-payments figures, which are currently a highly visible and sensitive indicator of economic disequilibria, would no longer play such a significant role as a guidepost for policy-making. Nonetheless, such imbalances if left uncorrected would manifest themselves as regional disequilibria. Measures designed to strengthen the mobility of factors of production would be one way to deal with such imbalances.

28. The creation of an economic and monetary union would need to complement the single market through action in three interrelated areas: competition policy and other measures aimed at strengthening market mechanisms; common policies to enhance the process of resource allocation in those economic sectors and geographical areas where the working of market forces needed to be reinforced or complemented; macro-economic co-ordination, including binding rules in the budgetary field and other arrangements both to limit the scope for divergences between member countries and to design an overall economic policy framework for the Community as a whole.

29. Competition policy - conducted at the Community level - would have to operate in such a way that access to markets would not be impeded and market functioning not be distorted by the behaviour of private or public economic agents. Such policies would have to address conventional forms of restrictive practices and the abuse of dominant market positions, but would also have to deal with new aspects of antitrust laws, especially in the field of merger and ‘takeover activities. [The use of government subsidies to assist particular industries should be strictly circumscribed because they distort competition and cause an inefficient use and allocation of scarce economic resources.]

(Para. 29) Sentence between brackets amended as suggested by Föhl.

30. Community policies in the regional and structural field would be [of paramount importance,] in order to promote an optimum allocation of resources and to spread welfare gains throughout the Community. Without

(Para. 30, 1st sub-para.) Leigh-Pemberton: not all countries regard resource transfer as a solution to these problems; he wishes also to say
that there are no easy options and that experience to date (at the national and Community level) does not offer reassurance that such policies would be effective.
adequate consideration for regional imbalances, the economic union would be faced with grave economic and political risks. For this reason particular attention would have to be paid to an effective Community policy aimed at cushioning regional and structural disparities and promoting a balanced development throughout the Community. In this context the regional implications of other Community policies would have to be taken into account.

The creation of a single market and the locking of exchange rates would take place in a situation in which, owing to ill-adapted structures and differences in productivity, some major regional disparities would still exist. The impact of economic and monetary integration on these disparities may be difficult to assess: on the one hand, economic integration would provide less developed regions with lower wage levels with an opportunity to attract modern and rapidly growing service and manufacturing industries for which the choice of location would not necessarily be determined by transport costs and market proximity. On the other hand, however, transport costs and economies of scale would tend to favour a shift in economic activity away from less developed regions, especially if they were at the periphery of the Community, to the highly developed areas at its centre. [The economic and monetary union should avoid undue economic and political tensions arising from possible dislocations of industries and labour forces. Therefore, it would have to encourage and guide structural adjustment which would help the Community's poorer regions to catch up with the wealthier ones.] To this end, the Community would have to develop further an effective policy and be endowed with adequate financial resources to allow it to support regional development efforts undertaken at national levels.

A step in this direction was taken in February 1988 when the European Council decided to strengthen and reorganise the Community's regional policies in several respects: the size of structural funds will be doubled over the period up to 1993, emphasis will be shifted from project to programme financing, and a new form of partnership will be established between the Community and the receiving regions. In the process of creating economic and monetary union such policies might have to be strengthened further after 1993, depending upon the speed of progress towards economic and monetary union.

(Para. 30, 2nd sub-para.) Leigh-Pemberton suggests redraft: If economic and monetary union were to be undertaken before the disparities were reduced, to avoid ... forces, the Community would have to encourage ...
At the same time, excessive reliance on financial assistance through regional and structural policies could cause tensions that need to be avoided. The principal objective of regional policies should not be to subsidise incomes and simply temper inequalities in standards of living, but to help to equalise production conditions through investment programmes in such areas as physical infrastructure, communication, transportation and education so that large-scale movements of labour do not become the major adjustment factor. The success of these policies will hinge not only on the size of the available financial resources, but to a decisive extent also on their efficient use and on the private and social return of the investment programmes. Indeed, the more recent experience of countries inside and outside the Community has shown that structural and regional development programmes have been particularly successful when improvements in the resource base of regions encouraged by investment in infrastructure and education have been reinforced by decentralised initiatives for local entrepreneurship, modernisation of urban areas and local institutional arrangements favouring development. A long-term approach would offer countries with lower levels of productivity an appropriate period of transition and in this sense would constitute an essential element of the policy mix to ensure continuing economic integration.

Apart from regional policies, the Treaty of Rome as amended by the Single European Act have laid the foundations of Community policies aimed at common goals in areas such as infrastructure, research and technological development, and environment. Such policies would not only enhance market efficiency and offset market imperfections, but could also contribute to regional development. Subject to the limits of the principle of subsidiarity, such policies would have to be developed further in the process towards economic and monetary union.

If wage flexibility and labour mobility are insufficient to eliminate differences in competitiveness in different regions and countries of the Community, there could be relatively large declines in output and employment in areas with deteriorating competitiveness. In order to reduce adjustment burdens temporarily, it might be necessary in certain circumstances to organise financing flows through official channels. Such financial support would be additional to what might be provided by spontaneous capital flows or external borrowing and should be granted on

(Para. 30, 4th and 5th sub-paras.) Leigh-Pemberton suggests to omit the two sub-paras. between brackets.

(Para. 30, 7th sub-para.) Boyle suggests deletion of this sub-para.
terms and conditions that would prompt the recipient to intensify its adjustment efforts.]

31. [Macro-economic policy is the third area in which action would be necessary for a viable economic and monetary union. This would require an appropriate definition of the role of the Community in the co-ordination of economic policies.

The major developments affecting macro-economic conditions would continue to be determined by factors and decisions operating at the national level. This would apply not only to wage negotiations and other economic behaviour in the fields of production, savings and investment, but also to the action of public authorities in the economic and social sphere. Aside from the system of binding rules governing the size and the financing of national budget deficits, decisions on the main components of public policy in such areas as internal and external security, justice, social security, education, and hence on the level and composition of government spending as well as many revenue measures would remain the preserve of member states even at the final stage of economic and monetary union. Only if the provision of major public goods constituting the bulk of public sector activity were attributed to a large extent to the Community level would the Community budget be significantly enlarged.

However, an economic and monetary union could only operate on the basis of mutually consistent and sound behaviour by governments, unions and other economic agents in all member countries. In particular, unco-ordinated and divergent national budgetary policies would undermine monetary stability, generate imbalances in the real and financial sectors of the Community and render it impossible to pursue appropriate macro-economic policies for the Community as a whole. Similarly, strong divergences in wage levels not justified by different trends in productivity would produce economic tensions and pressures for monetary expansion.

To some extent market forces would exert a disciplinary influence because financial markets, consumers and investors would respond to differences in macro-economic developments in individual countries and regions, assess the budgetary and financial position of different countries, penalise deviations from commonly agreed fiscal guidelines or wage settlements, and thus exert pressure for sounder policies. However,
experience suggests that market perceptions do not necessarily provide strong and compelling signals and that access to a large capital market may for some time even facilitate the financing of economic imbalances. Rather than leading to a gradual adaptation of borrowing costs, market views about the creditworthiness of official borrowers tend to change abruptly and result in the closure of access to market financing. The constraints imposed by market forces might either be too slow and weak or too sudden and disruptive. This is why countries will have to accept that sharing a common market and a single currency area imposes policy constraints.]

In the general macro-economic field, an overall assessment of the short-term and medium-term economic developments of the Community should be agreed periodically and constitute the framework for a better co-ordination of national economic policies. The Community should be in the position to monitor its overall economic situation, to assess the consistency of developments in individual countries with regard to common objectives and to formulate guidelines for policy.

As regards wage formation and industrial relations, the autonomous negotiating process of social partners should be preserved, but efforts should be made to convince European management and labour of the advantages of geared wage policies largely to improvements in productivity. Governments, for their part, should refrain from direct intervention in the wage and price formation process.

[In the budgetary field, particular arrangements would be necessary. Such arrangements should, firstly, impose effective and binding limits on budget deficits that could be incurred by individual member countries of the Community, although in setting these limits the situation of each member country might have to be taken into consideration. Secondly, the arrangements would have to include (in accordance with the criteria laid down for a European System of Central Banks) strict limits - both in size and duration - on the maximum permissible access to central bank credit and other forms of monetary financing, as well as on borrowing in non-Community currencies. Thirdly, the arrangements should enable the Community to conduct a coherent mix of fiscal and monetary policies, i.e. to dispose of a system of rules that could be applied with a view to determining the aggregate balance on national budgetary positions, including that of the Community.]

(Para. 31, 7th sub-para.) Alternative text proposed by Pühl:
In the budgetary field binding rules are required that would, firstly, impose effective upper limits on budget deficits of individual member countries of the Community; secondly, exclude access to direct central bank credit and limit recourse to external borrowing, including borrowing in non-Community currencies. With a view to effective control and co-ordination of market borrowing by public entities at all levels, a "public finance co-ordinating authority" consisting of representatives of all such entities should be established. One of its objectives would be to facilitate the conduct of a coherent mix of fiscal and monetary policies.
32. In summary, the establishment of an economic union would require:
- the creation of an internal market without physical, technical or fiscal frontiers, supplemented by a competition policy which effectively removes distortions in competition;
- a system of policies to stimulate regional and structural developments through multi-annual investment programmes, which would help regions with lower productivity to catch up with the more developed parts of the Community;
- common policies with regard to infrastructure, research and technological development, and environment, which would help to exploit the full potential of the single market and complement its role in the allocation of resources;
- consideration of the social dimension of the European Community;
- a framework for monitoring and co-ordinating general short-term and medium-term economic developments in the Community with a view to attaining non-inflationary, balanced economic growth;
- effective and binding rules, which would ensure a coherent macro-fiscal policy stance in the Community, exclude access to direct central bank credit and limit recourse to borrowing in third currencies.

4. Institutional arrangements

33. Management of the economic and monetary union would call for an institutional framework which would allow policy to be decided and executed at the Community level in those economic areas that were of direct relevance for the functioning of the union. The institutional framework would have to promote efficient economic management, properly embedded in the democratic process. The creation of a monetary union would necessitate the setting-up of a new monetary institution, placed in the constellation of Community institutions (European Council, Council of Ministers, European Parliament, Commission and Court of Justice). Although the establishment of economic union would not necessarily require the creation of a new institution, the formulation and implementation of common policies in non-monetary fields and the co-ordination of policies under the competence

(Para. 32, 3rd-5th indent) Leigh-Pemberton suggests to omit the three indents between brackets.

(Para. 32, last indent) Amended as suggested by Pohl.
of national authorities could require a revision and, possibly, some restructuring of existing Community institutions.

34. The need for a new monetary institution arises because a single monetary policy cannot result from independent decisions and actions by different central banks and because day-to-day monetary policy operations cannot respond quickly to changing market conditions unless they are decided centrally. The Community's monetary institution responsible for domestic and international monetary policy could be organised according to some federal form that might be called a European System of Central Banks (ESCB). The System would have to be given the status of a new and autonomous institution of the Community, operating under the provisions of the Treaty and could consist of a central institution (with its own balance sheet), and national central banks. At the final stage the ESCB - acting through its Council - would be responsible for formulating and implementing monetary policy as well as managing the Community's exchange rate policy vis-à-vis third currencies. The national central banks would be entrusted with the implementation of policies in conformity with guidelines established by the Council of the ESCB and in accordance with instructions from the central institution.

The European System of Central Banks should rest on the following basic principles:

Mandate and functions

- the System would be responsible for the formulation of monetary policy at the Community level and its implementation at the national level, for the full convertibility of European currencies, and for the maintenance of a properly functioning payment system; [the System would have to regulate the amount of money in circulation and the volume of credit supplied by banks and other financial institutions on the basis of criteria designed to ensure price stability as well as economic growth;]
- the System would be responsible for the formulation of banking supervisory policy at the Community level and for co-ordination of banking supervision policies of the national supervisory authorities.

(Mandate and functions, 1st indent) Pöhl suggests: the System ... other financial institutions with a view to safeguarding overall price stability.
(Mandate and functions, 1st indent) Leigh-Pemberton suggests: the System would be committed to promoting price stability as well as economic growth.
(Mandate and functions, 2nd indent) Pöhl: participate in the
Status

- independence of instructions from national governments and Community authorities;
- proper democratic legitimisation through reporting and appointment procedures;
- appointment of the members of the Board by the European Council on the proposal of the ESCB Council; the tenure of Board members would be for five to seven years and would be irrevocable;
- transmission of an annual report by the ESCB to the European Council and the European Parliament; the Chairman of the Board could be invited to report to these institutions;
- supervision of the administration of the System independently of the Community bodies, for example by a supervisory council or a committee of independent auditors.]

Structure and organisation

- a federative structure, since this would correspond best to the political structure of the Community;
- establishment of a European Central Bank Council (composed of the Governors of the central banks and the members of the Board), which would be responsible for the formulation of and decision on the thrust of monetary policy;
- establishment of a Board (with supporting staff), which would monitor monetary developments and oversee the implementation of the common monetary policy;
- national central banks, which would execute operations in accordance with instructions given by the Board.

Policy instruments

- the instruments available to the System, together with a procedure for amending them, would be specified in its statutes; the instruments would comprise both regulatory powers and the authority to conduct central banking operations in money and foreign exchange markets;
- there would be strict limitations on lending to all public authorities;

(Status, 3rd indent) Leigh-Pemberton suggests omission of the three indents; if detail is necessary, it would be better to have it in Part III.

(Policy instruments, 1st indent) Leigh-Pemberton: it is unnecessary to specify in the statutes the instruments available; it is also not clear why the ESCB should need authority to conduct central banking operations in money and foreign exchange markets.
the monetary policy instruments would be oriented towards a free market economy.

35. In contrast to the monetary field, in the economic field an institutional framework for performing policy tasks is already in place, with different and complementary functions conferred to the Council, the European Parliament, the Commission and the Court of Justice. The new Treaty would therefore not have to determine the mandate, status and structure of a new institution but to complement and adapt the role of the existing institutions in the light of the policy functions they would have to fulfil in an economic and monetary union. The new Treaty would have to specify this adaptation [and determine the areas where additional decision-making authority would have to be transferred from the national to the Community level].

General criteria
In order to ensure a flexible and effective conduct of policies in those economic areas in which the Community would be involved, several basic requirements would have to be fulfilled:

- to the extent that policies were decided and enacted at the Community level, there would have to be a clear distribution of responsibilities among the existing Community institutions, with due regard to whether decisions relate to the setting of broad policy directions or to day-to-day operations in the light of current developments. By analogy with the structure of the European System of Central Banks, where the ESCB Council would determine the broad lines of monetary policy and the day-to-day execution of these policies would be in the hands of the Board, a similar allocation of responsibilities could be envisaged in the economic field [by reserving the right to determine the broad lines of economic policy to the Council of Ministers, while the day-to-day execution of these policies would be in the hands of the Commission];

[- in case of non-compliance by member states, the Commission would have the responsibility for taking effective action to assure compliance; the nature of such action would have to be explored;]
- in those areas in which the Community's role would be to
co-ordinate policies that are decided and implemented by member
countries, compliance with the Community's policy framework would
have to rely on a system of binding rules to individual member
states including the possibility - for the Council or the
Commission - to impose sanctions in the event of departures from
the agreed policy line;
[- discretionary changes in Community resources, in the level of
harmonised taxation rates and in the terms and conditions
attached to structural policies and Community loans should become
available instruments and incentives in support of agreed
policies.]

Single market and competition policy
In these two areas, the necessary procedures and arrangements
have already been established by the Treaty of Rome and the Single European
Act, conferring upon the Community the legislative, executive and judicial
authority. While for economic agents the completion of the internal market
represents a marked easing of the overall burden of regulation, for the
Community institution the 300 new directives necessary to create and
maintain the single market will represent a substantial addition to their
executive and policing functions. New instruments and procedures to enforce
the rules of the single market might prove necessary after 1992.

Community policies in the regional and structural field
The foundations for a more effective Community role in regional
and structural development have recently been put in place, involving both
a doubling of the resources of structural funds and a reorganisation of
policies as described in earlier parts of this report. These mechanisms
might have to be further extended and made more effective as part of the
process leading to economic and monetary union.

Macro-economic policy
[The broad objective of co-ordination of general economic
policies would be to promote growth and employment in an environment of
price stability and economic cohesion. For this purpose co-ordination would
involve: defining medium and short-term policy approaches, bearing in mind

(General criteria, 4th indent) Leigh-Pemberton notes that there is no
commitment to harmonise tax rates and that it is not clear what institution
is supposed to be recommending ...

(Macro-economic policy) Alternative text proposed by PSh:
The broad objective of economic policy co-ordination would be to
promote growth, employment and external balance in an environment of price
stability. For this purpose co-ordination would involve defining a
their economic and social implications; participating in the policy 
co-ordination with the other areas of the industrial world; setting a 
multi-year framework for national and Community budgetary policies; 
managing common policies, particularly with a view to improving structural 
and regional development; and determining, in close consultation with the 
ESCB Council, the Community's exchange rate policy.

New procedures would have to be developed. Firstly, they would 
have to strike a balance between co-ordination through binding rules and 
discretionary co-ordination adapted to a particular economic situation. 
Secondly, they would have to cover both horizontal co-ordination - between 
member countries and the Commission and the Council - and vertical 
co-ordination between a member country and the Commission.

In this context it would be necessary to develop an effective 
procedure for joint decision-making in the field of budgetary policy. This 
would involve:

- the definition of the overall stance of fiscal policy, i.e. the 
size and the financing of the aggregate budgetary position of all 
member countries;
- binding rules and collective decisions concerning budget deficits 
which could be incurred by individual countries;
- strict limits on the maximum permissible access to monetary 
financing as well as on borrowing in non-Community currencies.

36. [Relationships and interactions between the existing Community 
institutions (European Council, Council of Ministers, European Parliament, 
Commission and Court of Justice) and the European System of Central Banks 
would have to be defined not only in order to construct a consistent 
institutional framework, but also to ensure an effective procedure of 
consultation and co-ordination between budgetary and monetary policies. 
This should not however, impinge on the policy responsibilities entrusted 
to each institution. Such consultation procedures could include 
participation by the President of the Council and the President of the 
Commission in meetings of the ESCB Council, and participation by the 
Chairman of the ESCB Council in meetings of the Council of Ministers. An 
involvement of the European Parliament and national parliaments in the 
co-ordination process could be considered in addition to the role to be 
medium-term framework for budgetary policy within the economic and monetary 
union; managing common policies with a view to structural and regional 
development; determining, in close consultation with the ESCB Council, the 
Community's exchange rate policy; and participation in policy co-ordination 
at the international level.

New procedures required for this purpose would have to strike a 
balance between the reliance of binding rules where necessary to ensure 
effective implementation and discretionary co-ordination adapted to 
particular situations.

In particular it would seem necessary to develop procedures and 
adding rules for budgetary policy, involving:

- the definition of the overall stance of fiscal policy over the 
medium term, including the size and financing of aggregate 
budgetary positions in the Community;
- strict limitations on public borrowing, e.g. related to public 
investment requirements;
- exclusion of access to central bank credit and other monetary 
financing;
- strict limitation of borrowing in non-Community countries.

(Para. 36) Alternative text proposed by Pöhl:

The new Treaty laying down the objectives, features, 
requirements, procedures and organs of the economic and monetary union 
would add to the existing Community institutions (European Council, Council 
of Ministers, European Parliament, Commission and Court of Justice) a new 
institution of comparable status, the European System of Central Banks. 
With due respect for the independent status of the ESCB, as defined 
elsewhere in this Report, appropriate consultation procedures will have to 
be set up to allow for effective co-ordination between budgetary and 
monetary policy. To this end, attendance by the President of the Council 
and the President of the Commission at meetings of the ESCB Council, 
without power to vote or to block decisions taken in accordance with the 
rules laid down by the ESCB Council, should be provided for. Equally,
attendance by the Chairman of the ESCR Council at meetings of the Council of Ministers should be provided for, especially on matters relating to budgetary and other policies of relevance to the conduct of monetary policy. Consideration would have to be given to the role of the European Parliament, especially in relation to the authority evolving on the Commission in budgetary matters, where the latter should be accountable to the European Parliament. The same should apply in regard to action, or non-action, taken by the Commission in response to non-compliance of a member country with binding rules or decisions especially in the budgetary field.

(Para. 36) Duisenberg suggests a change similar to that in the second half of Pöhl’s proposal.

(Para. 36) Ciampi doubts whether it is wise to make such specific proposals on participation.
played by the Council and the Commission, and the European Parliament could be consulted in advance on the stance of economic policy in the Community. The consultation process should include a yearly joint assessment of the overall economic and monetary situation and prospects, and the formulation of a general policy guideline for the year to come. Moreover, the Council of Ministers and the Commission would submit a report each year to the European Council and the European Parliament on the functioning and the status of the economic and monetary union.}

5. Economic and monetary union in the context of the world economy

37. The realisation of an economic and monetary union would give a more important voice to the Community in international negotiations and enhance its capacity to influence the relations among industrial and developing countries in a wide range of areas such as trade policies, international monetary matters, macro-economic policy concertation and the North-South dialogue.

38. The competence for external trade policy has been attributed to the Community in the Treaty of Rome and the Commission, acting as the Community’s spokesman, represents all member countries in multilateral trade negotiations. This role will be strengthened with the completion of the single market which has the potential to stimulate multilateral trade and economic growth at the global level. However, this potential can only be exploited to its full extent in an open trading system, guaranteeing foreign suppliers free access to the Community market and, conversely, exporters from the Community free access to foreign markets. The removal of internal trade barriers within the Community should constitute a step towards a more liberal trading system on a worldwide scale.

39. The creation of a single currency area and, concomitantly, the move to a single monetary policy conducted by the European System of Central Banks will change the role of the Community in international monetary matters. The Community would have to assume a growing responsibility for international monetary developments, both with regard to more short-term co-operation at the level of central banks in interest rate management and exchange market interventions as well as in the search for
solutions to issues relating to the further development of the international monetary system.

40. As economic and monetary union necessitates an effective macro-economic management for the Community as a whole, it would also strengthen the Community's position in the process of international policy concertation among major industrial countries. However, for the Community to play its part in this respect, the arrangements for internal macro-economic policy formulation and implementation would have to be sufficiently flexible, allowing the Community not only to respond effectively to changing economic circumstances in its internal economic situation, but also to be able to co-ordinate policies in a manner satisfactory to both the Community and other major industrial countries.

41. The institutional arrangements which would enable the Community to fulfil the new responsibilities implied by its increased weight in the world economy are partly in place or would be implemented in the process of creating an economic and monetary union. In the area of external trade policies and, to some extent, in the field of co-operation with developing countries, the responsibilities have already been attributed to the Community. With the establishment of the European System of Central Banks the Community would also have created an institution through which it could participate in all aspects of international monetary management. As far as macro-economic policy co-ordination at the international level is concerned, the Community as such is currently represented only at the summit meetings of the major industrial countries. In order to make full use of its position in the world economy and to exert influence on the functioning of the international economic system, the Community would have to be able to speak with one voice. This emphasises the need for an effective mechanism for macro-economic policy co-ordination within the economic and monetary union.
III. Steps towards economic and monetary union

42. After defining the main features of the final setting of economic and monetary union, the Committee has undertaken the "task of studying and proposing concrete stages leading towards this union". In this context the Committee considered the possibility of combining in a first stage measures to strengthen convergence with a limited operational and institutional step preceding more far-reaching institutional changes in subsequent stages. The limited step would, as described in para. 65 below, involve the creation of a European Reserve Fund in which a certain amount of reserves would be permanently pooled. For the reasons explained in para. 66 below, this proposal was not accepted by several members of the Committee. However, the Committee agreed that the creation of economic and monetary union must be viewed as a process which represents a single entity. Although set out in stages which guide the progressive movement to the final objective, the decision to enter the first stage should be a decision to embark on the entire process. The implementation of the concrete measures proposed for stage one demands a political decision to create an economic and monetary union in Europe and the conclusion of a new Treaty in stage one.

1. Principles governing a step-by-step approach

43. In designing a step-by-step approach along the path to economic and monetary union the general principle of subsidiarity, referred to earlier in this Report, as well as a number of further considerations, would have to be taken into account.

44. Discrete but evolutionary steps. The process of implementing economic and monetary union would have to be divided into a limited number of clearly defined stages. Each stage would have to represent a significant change with respect to the preceding one. New arrangements coming into force at the beginning of each stage would gradually develop their effects and bring about a change in economic reality so as to pave the way for the next stage. This evolutionary development would apply to both functional and institutional arrangements.
45. Parallelism. As has been argued in Part II, monetary union without a sufficient degree of convergence of budgetary policies is unlikely to be durable and could be damaging to the Community. Parallel advancement in economic and monetary integration would be indispensable to avoid imbalances which could cause economic strains and loss of political support for further developing the Community into an economic and monetary union. Perfect parallelism at each and every point of time would be impossible and could even be counterproductive. Already in the past the advancement of the Community in certain areas has gone hand in hand with temporary standstill in others, thus involving only partial parallelism. A certain amount of temporary deviations from parallelism is part of the dynamic process of the Community. But bearing in mind the need to achieve a substantial degree of economic union if monetary union is to be successful, and given the degree of monetary co-ordination already achieved, it is clear that material progress on the economic policy front is necessary for further progress on the monetary policy front. Parallelism would have to be maintained in the medium term but also before proceeding from one stage to the next.

46. Legal basis. The Committee has examined the scope for progress in economic and monetary integration under the present legal provisions in force in each member country. This investigation has shown that under present national legislations no member country is able to transfer decision-making power to a Community body, nor is it possible for many countries to participate in arrangements for a binding ex ante co-ordination of policies: [as a consequence, steps towards economic and monetary union would have to be confined to mutual surveillance, analysis of developments and non-binding co-ordination of policies. More substantial steps, permitting collective decision-making - even on more limited operational matters - would involve changes in the institutional framework and, as has been pointed out earlier in this Report, necessitate a new Treaty.]

47. Calendar. The conditions for moving from stage to stage cannot be defined precisely in advance; nor is it possible to foresee today when these conditions will be realised. The setting of explicit deadlines is therefore not advisable. This observation applies to the passage from stage
the moves forward would take place on the basis of joint appraisals and assessments at each stage along the way. Political agreement would be required for each move to be implemented.

A new Treaty is also required to ensure parallel progress in the economic and in the monetary fields. The appropriate institutional and procedural arrangements to that effect should also be set out in the Treaty.

(Para. 46) Pöhl suggests redraft (on the basis of old para. 50) of the part in brackets, to become a new paragraph:

As a consequence, one approach would be to provide for new concrete steps towards economic and monetary union that would initially be confined to measures designed to strengthen co-operation, mutual surveillance, analysis of current developments and prospects, and non-binding co-ordination of policies until such time when preparation and ratification of a new Treaty is considered appropriate. In the monetary field, the Committee of Central Bank Governors should be called upon to proceed accordingly; in the economic field, the existing Community institutions would be instructed likewise. A new Directive by the Council would define the objectives to be pursued and the detailed steps to be taken without institutional change.
one to stage two and, most importantly, to the move to irrevocably fixed exchange rates. The timing of both moves would have to be decided by the Council, the Commission and the European System of Central Banks in the light of the experience made in the preceding stage. However, there should be a clear indication of the timing of the first stage, which would start no later than 1st July 1990 when the Directive for the full liberalisation of capital movements comes into force.

On the other hand, a firm political commitment to the final stage, as described in Part II of the Report, would appear to be an indispensable precondition for lending credibility to the decision to embark on the first stage. The strongest expression of such a commitment would be a decision by the highest political authorities to enter [immediately] into negotiations concerning the drafting of a new Treaty.

48. Participation. There is one Community, but not all the members have participated fully in all its aspects from the beginning. So far this has mainly been the consequence of successive enlargements and, for the EMS, the fact that some countries have not yet taken the decision to join the exchange rate mechanism. [A consensus on the final objectives of the Community, as well as participation in the same set of institutions, should be maintained, while allowing for a degree of flexibility concerning the date on which some member countries would join certain arrangements. Pending the full participation of all member countries - which is of prime importance - the management of each set of arrangements would have to be the responsibility of those who participate fully in it. However, this management would have to keep in view the need to facilitate the integration of the other members.]

2. The eeu

49. The Committee investigated various aspects of the role that the eeu might play in the process of economic and monetary integration in Europe.

50. Firstly, the Committee examined the role of the eeu in connection with an eventual move to a single currency. Although a monetary union does not necessarily require a single currency, political and psychological

(Para. 47, 2nd sub-para.) Leigh-Pemberton suggests redraft of second sub-para. of para. 49:

On the other hand, a clear political commitment to the final stage, as described in Part II of the Report, would lend credibility to the intention that the measures which constitute stage one should represent not just a useful end in themselves but a firm first step on the road towards economic and monetary union. The clearest demonstration of such a political commitment would be the co-ordinated implementation of economic policy measures in each member state to secure price stability and convergence of economic performance within the existing institutional framework and the full participation of all member states in the exchange rate mechanism of the EMS. Given that background commitment by the political authorities, in good time before entering stage two, to enter into the negotiation of a new Treaty would have added significance.

(Para. 47, last sentence) Hoffmeier (supported by Doyle) suggests to replace last sentence of para. 47 by:
It would be a strong expression of such a commitment if all members of the Community became full members of the EMS in the course of stage one and undertook the obligation to formulate a convergent economic policy within the existing institutions. Similarly, it would be highly significant if the political authorities in good time before entering stage two committed themselves to enter into negotiations of a new Treaty.

(Para 47, 2nd sub-para.) Addition between brackets suggested by de Larosière.

(Para. 48) Doyle suggests to insert before the sentence starting with "Pending ..." the following text:
Nevertheless, an undertaking to participate in the exchange rate mechanism of the EMS by a specified date should be given at the time when member states formally commit themselves to the objective of economic and monetary union.

(Para 48) Alternative text proposed by Leigh-Pemberton:
The Committee therefore considered the possibility that some member states might take institutional steps in the direction of EMU before others were able to do so. It formed the unanimous opinion that any such discriminatory approach, which would in any event have to be outside the framework of the Treaty of Rome, would be divisive and would put at risk the existing fabric of the European Communities.

(Section 2) The section on the ecu has been redrafted in the light of comments received in writing and the suggestions made at the last meeting.
reasons suggest that a single currency would be a desirable feature of a monetary union. The Committee was [of the opinion that the ecu has the potential to] be developed into such a common currency. This would imply that the ecu as a basket of currencies would be transformed into a genuine currency. Private agents should be assured that there would be no discontinuity between the present ecu and the single currency of the union and that ecu obligations would be payable at face value in ecu if the transition to the single currency had been made at the time of the maturity of the contract.

51. Secondly, the Committee considered the possibility of adopting a parallel currency strategy as a way to accelerate the pace of the monetary union process. According to this approach the definition of the ecu as a basket of currencies would be abandoned at an early stage and the new fully-fledged currency, called ecu, would be created autonomously and issued in addition to the existing Community currencies. The new ecu would be a parallel currency in the sense that it circulated alongside national currencies and competed with them. The proponents of this strategy expect that the gradual crowding-out of national currencies by the ecu would make it possible to circumvent the institutional and economic difficulties of establishing a monetary union. The Committee felt that this strategy is not to be recommended for two main reasons. Firstly, an additional source of money creation without a precise linkage to economic activity could jeopardize price stability. Secondly, the addition of a new currency, subject to an independent monetary policy, would further complicate the already difficult endeavour of co-ordinating different national monetary policies.

52. Thirdly, the Committee examined possibilities for using the official ecu as an instrument in the conduct of a common monetary policy. The main features of a possible scheme in this direction are described in the Annex. [A number of members of the Committee felt that such a proposal might be one possible way of preparing the ground for a common monetary policy in the course of the second stage. Other members of the Committee felt this was neither adequate nor appropriate as a solution to the problem of ensuring equivalent monetary policies in the diverse monetary frameworks of twelve member states.]
53. Fourthly, the Committee agreed that voluntary use of the ecu by the private sector should not be discriminated against and that existing obstacles should be removed.

3. The principal steps in stage one

54. Stage one represents the entry into the process of creating economic and monetary union. It would aim at a greater convergence of economic performance through the strengthening of economic and monetary policy co-ordination within the existing institutional framework. It would also involve the preparation of a new Treaty which would provide the necessary basis for implementing stage two.

55. In the economic field the steps would centre on the completion of the internal market and the reduction of existing disparities through programmes of budgetary consolidation for countries concerned and more effective structural and regional policies. In particular, there would be action in three directions.

Firstly, there would be a complete removal of barriers within the Community, according to the internal market programme. The completion of the internal market would be accompanied by a strengthening of Community competition policy.

Secondly, the reform and doubling of the structural funds would be fully implemented in order to enhance the ability of Community policies to promote regional development and to correct economic imbalances.

[Thirdly, the 1974 Council Decision on economic convergence would be replaced by a new procedure that would considerably strengthen the possibilities for constraining budgetary imbalances, as well as for assessing the consequences and the consistency of the overall policies of the member states. Co-ordination would be based on recommendations and carried out taking due account of the views of the Committee of Governors.] In particular, the revised 1974 Decision on convergence would:

- establish a process of multilateral surveillance of economic developments and policies based on agreed indicators. Where performances are judged inadequate or detrimental to commonly set objectives, recommendations and policy consultations would take

(Para. 55, 4th sub-para. starting with "Thirdly...") Doyle suggests to amend first sentence as follows:

Thirdly, the 1974 Council Decision on economic convergence would be replaced by a new procedure that would considerably strengthen economic and fiscal policy co-ordination and would, in addition, provide a comprehensive framework for an assessment of the consequences and consistency of the overall policies of member states. On the basis of this assessment, recommendations would be made aimed at achieving a more effective co-ordination of economic policies, taking due account of the views of the Committee of Governors. The task of economic policy co-ordination should be the primary responsibility of the ECOFIN Council, whose discussions would be prepared by the Committee of Governors and the Monetary Committee.
Consistency between monetary and economic policies would be facilitated by the attendance of central bank governors at appropriate Council meetings.

(Para 55, 4th sub-para., second last sentence starting with "Co-ordination ...") 

Ciampi points out that there is a risk of encroaching on the competences of other bodies.
place at the Community level with the aim of promoting the necessary corrections in national policies;
- set up a new procedure for budgetary policy co-ordination, with increasingly precise quantitative guidelines and medium-term orientations;
- provide for the possibility of promoting, where deemed appropriate, concerted budgetary action by the member countries.]

56. In the monetary field focus would be placed on removing all obstacles to financial integration and intensifying co-operation and co-ordination of monetary policies. In this connection consideration could be given to extending the scope of central banks' independent actions [is this possible under the constraint of unchanged legislation?]. Realignments of exchange rates would still be possible, but an effort would be made by every country to make the functioning of other adjustment mechanisms more effective. Actions would develop along several lines.

Firstly, through the approval and enforcement of the necessary Community Directives, the objective of a single financial space in which all monetary and financial instruments circulate freely and banking, securities and insurance services are offered uniformly throughout the area would be fully implemented.

Secondly, [it would be important to include all Community currencies in the EMS exchange rate mechanism.] The same rules would apply to all the participants of the exchange rate mechanism.

Thirdly, all impediments to the private use of the ecu would be removed.

Fourthly, the 1964 Council Decision defining the mandate of the Committee of Central Bank Governors would be replaced by a new Decision giving the Committee greater prominence and a stronger voice in the economic policy making process of the Community and its member states. To this end, the Committee of Governors would:

- formulate [recommendations] on the overall orientation of monetary and exchange rate policy, as well as on measures taken in these fields by individual countries. In particular, the Committee would be consulted in advance of national decisions on

(Para 55, 3rd indent) Leigh-Pemberton suggests to omit the tiret between brackets.

(Para 56, 3rd sub-para.) Pöhl and Doyle suggest to rephrase the sentence between brackets:
"all Community currencies should be included in the EMS exchange rate mechanism".

(Para 56, 1st indent) Pöhl suggests to replace "recommendations" by "opinions".
the course of monetary policy, such as the setting of annual domestic monetary and credit targets;
- make policy recommendations to individual governments and the Council of Ministers on policies that could affect the internal and external monetary situation in the Community, especially the functioning of the EMS. The outcome of the Committee's deliberations could be made public by the Chairman of the Committee;
- submit an annual report on its activities and on the monetary situation of the Community to the European Council and the European Parliament.

The Committee's opinions and recommendations would not have to reflect unanimity and would not be binding. [In order to make its policy co-ordination function more effective, the Committee would appropriately strengthen the research and advisory role of three sub-committees and provide them with a permanent research staff:]

- a monetary policy committee would define common surveillance instruments, propose harmonised objectives and instruments and help to gradually induce a change-over from ex post analysis to an ex ante approach to monetary policy co-operation;
- a foreign exchange policy committee would monitor and analyse exchange market developments and assist in the search for effective intervention strategies;
- an advisory committee would hold regular consultations on matters of common interest in the field of banking supervision.

The responsibilities and procedures of the Monetary Committee would be enhanced in parallel with the Committee of Central Bank Governors.

57. In the institutional field this stage would involve the preparation and ratification of the Treaty on the economic and monetary union, with a procedure similar to the one followed for the Single European Act.

(Para. 56, 6th sub-para.) Alternative wording to the part between brackets proposed by de Larosière:
The members of the Committee of Governors have decided to reinforce the existing committees of experts and to support them by a permanent research staff. It is therefore essential at this very first stage to create an appropriately strong research structure and advisory function in the fields of monetary policy, foreign exchange policy and banking supervision.

(Para 57) Leigh-Pemberton suggests deletion or redrafting:
"In the institutional field, by the time of transition to stage two, it would be necessary to prepare and ratify the Treaty".

(Para. 57) Pöhl suggests to add at the end:
at a time to be decided in the light of progress made in the integration process in stage one.
58. A number of Committee members advocated the creation of a European Reserve Fund (ERF) that would foreshadow the future European System of Central Banks. The main objectives of the ERF would be:

- to serve as a training ground for implementing a better co-ordination of monetary analysis and decisions;
- to facilitate, from a Community point of view, the concerted management of exchange rates and possibly to intervene visibly (in third and participating currencies) on the foreign exchange market upon request of the participating central banks;
- to be the symbol of the political will of the European countries and therefore reinforce the credibility of the process towards economic and monetary union.

The resources of the Fund would be provided by a pooling of a limited amount of reserves (for instance 10% at the start) by participating central banks and require a permanent structure and staff in order to achieve its tasks, i.e.:

- management of the pooled reserves;
- interventions on the exchange markets decided by the members;
- analysing, from a collective perspective, monetary trends in order to enhance policy co-ordination.

All EC central banks would be eligible to join the Fund. However, membership would be subject to their participation in the exchange rate mechanism, the reason being that the EMS implies specific constraints on monetary policy and foreign exchange interventions that both require a common approach of the central bank concerned.

The management of the ERF would consist of:

- a Board of Directors which would comprise automatically the Governors of each central bank participating in the ERF;
- an Executive Committee whose members would be selected by the Committee of Governors on the basis of competence. This Executive Committee would be of a small size, consisting of three or four
members who would have direct responsibility for the different departments of the ERF;
- the three Committees: a Foreign Exchange Policy and a Monetary Policy Committee and a committee on banking supervision;
- two departments: a Foreign Exchange and Reserves Management Department, and a Monetary Policy Department.

59. Other members of the Committee felt that the creation of a ERF was not opportune at this stage. Their reservations stem from the fact that:

- too much emphasis is placed on external considerations; common interventions by such a Fund cannot be a substitute for economic adjustment to correct imbalances within the Community;
- the proposal involves an institutional change which, in accordance with Article 102A of the amended Treaty of Rome, would fall under the procedure stipulated in Article 236 and require a new Treaty; the setting-up of the Fund under the same procedures as were applied to the establishment of the EMS are not considered possible;
- they consider that some functions of the Fund could be performed by the Committee of Governors if it were given wider powers; thus, there is no need to set up immediately a new institution;

[- what in the view of these members is essential is co-ordination of intervention policies rather than the technique of common interventions. This co-ordination can provide the necessary training ground while avoiding the unnecessary complication caused by instituting an additional intervention window.]

4. The principal steps in stage two

60. The second stage could begin only when the new Treaty had come into force. [For essentially two reasons it is difficult to describe already now in precise detail the steps which will have to be taken in this stage. Firstly, there are some basic technical problems in designing steps when the final authority over decision-making rests with national authorities; secondly, the type of concrete measures to be implemented in

(Para. 59, last indent) Wording proposed by Duisenberg; very similar wording proposed by Pohl.

(Para. 60) Idea expressed by the part between brackets was suggested by Lamfalussy.
this stage will depend to a significant extent on what will have been achieved in the preceding stage.] Stage two must therefore be seen as a period of transition to the final stage and is thus characterized primarily by a training process leading to a collective decision-making, but without yet abandoning the ultimate responsibility for policy decisions at the national level. [If stage two were conceived to last for a long period or if it were enacted without a clear understanding regarding a subsequent move to full economic and monetary union, the provisions of stage two would have to be designed differently.]

61. In the economic field the Council, the Commission and the European Parliament would reinforce their action along three lines.

Firstly, with regard to the single market and competition policy the results attained through the implementation of the single market programme would be reviewed and, wherever needed, made more effective.

Secondly, an evaluation of the performance of structural and regional policies would be made and a new programme would be adopted. [The resources for supporting the structural policies of the member states would be enlarged. Community investment programmes in research and infrastructure would be strengthened.]

Thirdly, in the area of macro-economic policy, the provisions set up in the first stage through the revision of the 1974 Decision on convergence would be further strengthened by the adoption of guidelines decided by a majority. Under this procedure the Community would:

- set a medium-term framework for key economic objectives with a follow-up procedure for monitoring performances and intervening when significant deviations occurred;
- set progressively more precise - although not yet binding - rules relating to the size of budget deficits and their financing; [the Commission should have the responsibility to bring before the Council any non-compliance by member states and should propose action as necessary;]
- assume a more active role as a single entity in the discussion of questions arising in the economic and exchange rate field, on the basis of its present representation (through the member states or

(Para 60) Leigh-Pemberton suggests to delete the sentence between brackets.

(Para 61, 2nd sub-para.) Leigh-Pemberton suggests to delete the sentence between brackets.

(Para 61, 2nd indent) Addition between brackets suggested by Föhl and Duisenberg.
the Commission) in the various fora for international policy co-ordination.

62. In the monetary field the European System of Central Banks - having all the principal features described in Part II of the Report - would be set up and would absorb the previously existing institutional monetary arrangements (the EMCF, the Committee of Governors, the sub-committees for monetary policy analysis, foreign exchange policy and banking supervision, and the permanent Secretariat). The most important feature of this stage would be that the functions of the ESCB in the formulation and operation of a common monetary policy would gradually evolve as experience was gained. Exchange rate realignments would not be excluded as an instrument of adjustment, but there would be an understanding that they would be made only in exceptional circumstances and that the frequency and the extent of realignments should be steadily reduced. Some possible schemes for co-ordinating monetary policies in the course of this stage are discussed in the Annexes to the Report.

Initially the ESCB framework would be used: as a joint facility to be shared by national central banks for implementing national monetary policy through operations in domestic and foreign exchange markets; as a centre for monitoring and analysing domestic monetary conditions and foreign exchange market developments; as a centre for the co-ordination of national monetary policies.

[In addition, a number of actions would be taken in stage two. Firstly, a certain amount of exchange reserves would be pooled and would be used to conduct limited exchange market interventions in accordance with guidelines established by the ESCB Council. Such guidelines would be determined by majority voting according to rules to be specified.]

Secondly, general monetary targets would be set for the Community as a whole, with an understanding that national monetary policy would be executed in accordance with these global guidelines. The general monetary targets would be set by the ESCB Council on the basis of a majority decision.

Thirdly, while the ultimate responsibility for monetary policy decisions would remain in the hands of national authorities, the operational framework necessary for deciding and implementing a common monetary policy would be created and experimented with. In this context

(Para 62, 3rd sub-para.) Pöhl suggests complete deletion of the rest of the paragraph (starting with "In addition, ...")

(Para 62, 4th sub-para.) Duisenberg suggests the deletion of the sub-para. between brackets (starting with "Firstly, ...")

(Para 62, 3rd sub-para.) Thygesen (supported by Cismi) suggests redraft starting with "In addition, ...")

In addition, a certain number of actions would be taken in stage two. They would be designed to give the new institution visible means of influencing the overall rate of money and credit expansion in the participating countries as well as the ability to conduct limited exchange market interventions against third currencies. They would also comprise the attribution of regulatory functions to the ESCB in the monetary and banking
field in order to achieve minimum harmonisation of provisions such as reserve requirements or payments arrangements that are necessary to the conduct of a common monetary policy.

Intermediate monetary objectives would be set for the Community as a whole, derived from the ultimate objective of medium-term price stability, and underpinned by objectives for national contributions to aggregate money creation and a presumption that participating central banks would refrain from offsetting the monetary consequences of interventions in other participating currencies.

Incentives for individual central banks to stay close to commonly agreed objectives would be provided through a mechanism which would sanction deviations. This could be done most directly and with the prospect of gradual evolution towards collective monetary control in stage three, by linking the money creation by each central bank to its ability to satisfy reserve requirements vis-à-vis the ESCB in analogy to one method by which national central banks exert influence on the rate of credit expansion of their banking system.

Various methods of applying such a system to the capacity of national central banks to create money are explored as illustrations in the Annex. They all rest on the basic notion that the ESCB would be in a position to control fully the supply of the asset which the central banks have to hold to meet the reserve requirements. This asset could take the form of a unit, defined as the present ecu; it would be supplied by the ESCB in quantities matching the demand for reserves which would arise, if each country followed its collectively targeted rate of money or credit expansion. The interest rate on the reserve asset would reflect the degree of scarcity of required reserves which the ESCB wishes to produce. The system might subsequently be extended to apply to individual banks, but in stage two could be confined to the relationship between the ESCB and the central banks.

The advantage of attributing an instrument of this type to the ESCB is that it would give focus to the operational efforts of the new institution. It would introduce in a limited, but significant sphere, a hierarchy in the relations of the ESCB to the component central banks while respecting the autonomy of the latter in managing their respective short-term instruments to preserve interest differentials conducive to exchange market stability.
ecus issued by the ESCB could be used as reserve instruments. The decision on the amount of ecu reserves to be issued could be made on the basis of a majority decision. But under the experimental scheme the minimum reserve requirement would not be compulsory. This scheme is described in greater detail in the Annex to this Report.

Fourthly, regulatory functions would be exerted by the ESCB in the monetary and banking field in order to achieve a minimum harmonisation of provisions (such as reserve requirements or payments arrangements) necessary for the future conduct of a common monetary policy.

Fifthly, the margins of fluctuation within the ERM would be narrowed as a move towards the final stage of the monetary union, in which they would be reduced to zero.

63. In the institutional field the basic organs and structures of the economic and monetary union would be set up in accordance with the Treaty, involving both the revision of existing institutions and the establishment of new ones. In this context, it might be appropriate to rationalise the existing roles of the Monetary Committee and the Economic Policy Committee with respect to the Council of Ministers. The institutional framework would gradually take over operational functions, serve as the centre for monitoring and analysing macro-economic developments and promote a process of common decision-making, although the ultimate policy responsibility would still remain in the hands of the national authorities. However, as stage two represents a learning process allowing the Community to gain experience with operating in a new institutional setting and to approach progressively the conditions of economic and monetary union, it would be crucial that certain operational decisions were made by majority. [In order to ensure that this would not imply a relinquishment of national policy autonomy, the adoption of a majority decision would have to be confined either to the use of instruments whose impact on economic developments is negligible or to decisions which do not hinder national authorities.]

5. The principal steps in stage three

64. The final stage would commence with the move to irrevocably locked exchange rates and the attribution to Community institutions of the full monetary and economic competences described in Part II of this Report.

(Para. 62, 7th sub-para.) Duisenberg suggests to add (before "Fourthly, ..."):

Any majority decision by the ESCB presupposes action by member states to ensure that central bank governors in their position as members of the ESCB Council should act independent of their government.

(Para. 63) Leigh-Pemberton suggests to delete this sentence.
In the course of the final stage the national currencies would eventually be replaced by the ECU as the Community's sole currency.

65. In the economic field the transition to this final stage would be marked by three developments.

Firstly, there would be a further strengthening of structural and regional policies of the Community. Instruments and resources would be adapted to the needs of the economic and monetary union.

Secondly, the rules and procedures of the Community in the macro-economic and budgetary field would assume a binding character.

In particular, the Council of Ministers and the Commission, [under the control of the European Parliament,] would have the authority to take directly enforceable decisions, i.e.:

- to impose constraints on national budgets to the extent to which this is necessary to prevent imbalances that may threaten monetary stability;
- to make discretionary changes (through a procedure to be defined) in Community resources to supplement structural transfers to member states or to influence the overall policy stance in the Community;
- to decide discretionary changes (through a procedure to be defined) in the level of harmonised taxation rates;
- to apply some form of conditionality to existing Community structural policies and to Community loans (as a substitute for the present medium-term loans facility);

Thirdly, the Community would assume its full role in the process of international policy co-operation and a new form of representation in arrangements for international policy co-ordination and in internal monetary negotiations would be adopted.

66. In the monetary field the irrevocable locking of exchange rates would come into effect and the transition to a single monetary policy would be made, with the EBCB assuming all its responsibilities as foreseen in the Treaty and described in Part II. In particular:
- concurrent with the announcement of irrevocable fixing of parities between the Community currencies, the formulation and implementation of monetary policy in the Community would be transferred to the ESCB, with its Council and Board exercising their statutory functions;
- decisions on exchange market interventions in third currencies would be made under the sole responsibility of the ESCB Council in accordance with Community exchange rate policy; the execution of interventions would be entrusted either to national central banks or the European System of Central Banks;
- technical and regulatory work would be done to prepare the transition to the ECU as single currency of the Community.

The change-over to the single currency would take place during this stage.

67. In the institutional field there would be the full attribution of competences to Community institutions, as foreseen in the Treaty.

6. One or several Treaties

68. The Committee has not investigated in detail the possible approaches under which the objective of economic and monetary union and its implementation would be embodied in the new Treaty. There would be basically two options. One procedure would be to conclude a new Treaty for each stage. The advantage of this procedure would be that it would explicitly reaffirm the political consensus at each stage and would allow for modification of the form the following stage should take in the light of experience with the current stage. At the same time, this approach would be unwieldy and slow, it might not safeguard sufficiently the overall consistency of the process and it would carry the risk that progress in parallel between the monetary and non-monetary sides would not be respected. In any event, if this procedure were chosen it would be crucial that the first Treaty laid down clearly the principal features of the ultimate objective of economic and monetary union.
69. Alternatively, it could be decided to conclude a single comprehensive Treaty formulating the essential features and institutional arrangements of economic and monetary union and the steps in which it could be achieved. Such a Treaty should indicate the procedures by which the decision would be taken to move from stage to stage. Each move would require an appraisal of the situation and a decision by the European Council.

7. Suggested follow-up procedure

70. If the European Council can accept this report as a basis for the further development towards economic and monetary union, the following procedure is suggested.

71. The Council and the Committee of Governors are invited to take the decisions necessary to implement the first stage.

72. The competent Community bodies are invited to make concrete proposals on the basis of this Report concerning the second and the final stage, to be subsequently embodied in a revised Treaty. These proposals should contain a further elaboration and concretisation where necessary of the present Report. They should serve as the basis for future negotiations on a revised Treaty in an intra-governmental conference to be called for by the European Council.

73. In following this procedure, negotiations on a revised Treaty will take place on a basis which will [already have been agreed as far as possible in substance by] those immediately responsible in member countries. At the same time, progress in policy co-ordination in the first stage as well as implementation of the internal market is allowed to create a momentum favourable for the negotiations.

74. The decision to let the revised Treaty come into force will be taken with due regard to the results achieved in the first stage.

(Section 7) Text proposed by Duisenberg (a very similar proposal has also been made by Pöhl).

(Paras. 72-73) Ciampi proposes to amend these paras. to make the procedures more direct.

(Para. 72) de Larosière suggests redraft:
Simultaneously it is decided to launch a negotiation on a revised Treaty in an intra-governmental conference to be called for by the Heads of State. In the framework of this negotiation, the competent Community bodies will make concrete proposals on the basis of this Report concerning the second and the final stage. These proposals will be embodied with the appropriate legal considerations in the revised Treaty.

(Para. 73) de Larosière suggests to replace the part in brackets by "involve".

(Para. 74) Ciampi suggests omission.